

# Capitol Hill Steering Committee on Pandemic Preparedness & Health Security

JOHNS HOPKINS BLOOMBERG SCHOOL Center for Health Security

# Transcript from November 17, 2022: What's new in the 2022 National Biodefense Strategy?

00:01:12.000 --> 00:01:14.000 Welcome to today's webinar

00:01:16.000 --> 00:01:22.000 What's new in the 2022 national Bio Defense strategy.

00:01:22.000 --> 00:01:27.000 Dr. Tom angles me. Our moderator will now begin

00:01:27.000 --> 00:01:35.000 Great thanks so much Andrea, and welcome to everyone. Thank you for joining us today for the Capitol Hill Steering Committee on pandemic preparedness and health. Security.

00:01:35.000 --> 00:01:40.000 I'm Tom Mingles, be director of the Johns, Hopkins Center for health security.

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The Capitol Hill steering committee is a bipartisan effort, supported by 12 Congressional leaders who serve as honorary co-chairs as well as former administration officials who are committed to making the country in the world more prepared for the greatest health security threats steering committee is managed by

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our center at the Bloomberg School of Public Health, and is supported by the open philanthropy project last month the White House released a much awaited new National Biote Effect Strategy Implementation plan and now National Security Memorandum to better protect the us.

00:02:15.000 --> 00:02:22.000 From biological threats, whether natural, accidental, or deliberate in the appointment of the code.

00:02:22.000 --> 00:02:29.000 19 pandemic, which still obviously is still Hi! A serious challenge for the country in the world.

00:02:29.000 --> 00:02:36.000

The Monkey pox epidemic and recent challenges to the norms against the use of of chemical, biological nuclear weapons.

00:02:36.000 --> 00:02:40.000 This new strategy comes at a critical time for the Us.

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As outlined in the strategy, bio defense encompasses a wide range of activities across many federal departments, agencies and programs critical capabilities in the strategy.

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Include bios surveillance, biological arms, control, nonproliferation by safety, by security, medical countermeasure development, and many other critical elements of by security across the country, coordinating and directing these responsibilities to make the us better prepared for the next threat is a vital

00:03:11.000 --> 00:03:16.000 effort today to talk through all of this and learn more about the strategy.

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The reason it's important for the country. The plan to implement it, and the important national goals.

00:03:22.000 --> 00:03:23.000 It's pursuing. We are very lucky to have with us. Dr.

00:03:23.000 --> 00:03:38.000

Raj Punjabi Raj currently serves as a special assistant to the President and the senior director for Global Health Security and Bio defense at the White House National Security Council prior to his current position Raj.

00:03:38.000 --> 00:03:41.000 Was appointed by President Biden as the third Us.

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Global malaria, coordinator to have the President's malaria initiative as the President's malaria coordinator.

00:03:46.000 --> 00:03:53.000 He managed an annual budget of 770 million dollars, and over 200 us Aid and Cdc.

00:03:53.000 --> 00:04:09.000

Staff to protect hundreds of millions of people at risk of malaria across nearly 30 countries and prior to serving in the Biden Harris administration, Raj served as CEO of last Mile health award-winning nonprofit organization he co-founded it in 2,000 and

00:04:09.000 --> 00:04:14.000 7 to save lives in the world's most remote communities. 00:04:14.000 --> 00:04:24.000

We are so glad you're able to join us today, Raj, to talk about the strategy, and we are going to start with about 10 min of opening remarks from Raj and then Raj.

00:04:24.000 --> 00:04:29.000 And I are gonna have a chance to have a conversation about this strategy and get into some more of the details.

00:04:29.000 --> 00:04:33.000 So, Raj, let me turn it over to you

00:04:33.000 --> 00:04:36.000 Tom, thank you, and let me just confirm that you can hear me

00:04:36.000 --> 00:04:40.000 Yes, we can hear you, and we can see you

00:04:40.000 --> 00:04:43.000 Good! Well, those are the first 2 elements of any zoom.

00:04:43.000 --> 00:04:44.000 Most important. Yes.

00:04:44.000 --> 00:04:59.000

Call so. Thank you for thanks for having me today and I'm honored to be here on behalf of President Biden and our National security adviser, Jake Sullivan, my team works closely with them at at the National Security Council.

00:04:59.000 --> 00:05:06.000 To coordinate efforts across the Government to prepare and respond to pandemic and other biological threats.

00:05:06.000 --> 00:05:24.000

I don't need to tell this group that infectious diseases that cross borders disrupt societies and economies are a threat to our national and global security and we've all seen that firsthand with the devastation that Kovat 19 has inflicted on our families and our

00:05:24.000 --> 00:05:29.000 loved ones, on our country and on our on our world.

 $00:05:29.000 \rightarrow 00:05:39.000$ What I wanted do today is to cover 2 things. I wanna cover the scale and the scope of the biological threat.

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And I want to then share how the administration is preparing for and responding to the biological thread, including being responsive to several actions that were requested by Congress over the last several years.

00:05:56.000 --> 00:05:59.000 Let me start with the scale and the scope of the biological threat.

00:05:59.000 --> 00:06:00.000 Covid has devastated communities across America and around the world. We know that.

00:06:00.000 --> 00:06:22.000

But beyond Covid, the global community and the Us are concurrently fighting outbreaks at monkey, Pox of Ebola, of highly pathogenic Avian influenza bird flu and other infectious diseases that has stretches thin our resources and continues to

00:06:22.000 --> 00:06:30.000 demonstrate the importance of investing in preparedness and enclosing the gaps in our preparedness.

00:06:30.000 --> 00:06:40.000 But in addition to naturally occurring threats, we also have the risk of accidental biological incidents.

00:06:40.000 --> 00:06:44.000 There is an explosion of biotechnology.

00:06:44.000 --> 00:06:52.000 President released a few weeks ago, and executive order on biotechnology and biomedufacturing in there.

00:06:52.000 --> 00:06:59.000 He notes, and we note that this administration, that bioengineering alone will contribute.

00:06:59.000 --> 00:07:03.000 It's expected about one third of global Gdp.

00:07:03.000 --> 00:07:12.000 That's about 30 trillion dollars in value. What that means is, there will be a tremendous opportunity and innovation.

00:07:12.000 --> 00:07:19.000 There also can be an increase in the risk, as biotechnology becomes more and more available for there to be laboratory accidents, for instance, or other types of safety issues.

00:07:19.000 --> 00:07:29.000 So that is another part of the scale in the scope of the threat.

00:07:29.000 --> 00:07:33.000 The other area, of course, is the risk of let's increasing of deliberate threats.

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The deliberate use of biological agents we all know and remember the horrific anthrax attacks of 2,001.

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We also know that there the norms around biological weapons non proliferation, including the biological weapons.

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Convention is itself under attack most recently by the Russian Government, which, as failed at its attempts to allege falsely that they're the United States and Ukraine are a non-compliance with that biological weapons.

00:08:11.000 --> 00:08:18.000 Convention, most recently failing at the UN Security Council to get a boat for an investigation mechanism.

00:08:18.000 --> 00:08:24.000 There to to further investigate that that false allegation.

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So th this th the naturally occurring threat, the laboratory, the accidental threat, and the deliberate biological threat is growing not only amongst, humans, but also monks animals and plants as well end the pandemic threat as we know it we believe there needs to be a modern bio defense.

00:08:44.000 --> 00:08:45.000 Enterprise that it's faster than it is today.

00:08:45.000 --> 00:08:50.000 In responding that is more equitable than it is today.

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In the preparing, and that is what we need to keep our families safer to keep our nation safer, and to keep our world safer, and that is ultimately what this plan is about it's about protecting our families our communities our country and our world let me now walk you through Tom and and

00:09:07.000 --> 00:09:20.000 Colleagues, an overview of the National Bio Defense Strategy and implementation plan that the President released alongside signing a National security memorandum and a 7 15.

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On October the eighteenth, the national Bi Defence Strategy and Implementation plan for countering biological threats, enhancing pandemic preparedness and achieving global health security really lays out a clear and ambitious vision and that vision is a world free from

00:09:34.000 --> 00:09:38.000 Pandemic and catastrophic biological insight. 00:09:38.000 --> 00:09:44.000 Similar to the prior strategy. It has 5 overarching goals to detect.

00:09:44.000 --> 00:09:50.000 Prevent, therefore, respond to, and to recover from pandemics and other bylaws.

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Incidents. What's new here? And this is something Congress has called for in the National Defense Authorization Act in 2,017 is an implementation plan to go along with that strategy?

00:10:08.000 --> 00:10:14.000 This implementation plan. If you have access to the document, you can find it on White House, Gov: you'll see it in the end.

00:10:14.000 --> 00:10:33.000 Include the set of bold concrete targets for transforming the nation's bio defense actions that are needed as well to achieve those targets and most importantly and again, this was called for by Congress in the nda a 17 it assigned responsibilities to over

00:10:33.000 --> 00:10:34.000 20 Federal, agencies, every one of the actions has a lead Federal agency.

00:10:34.000 --> 00:10:46.000 As well as support Federal agency. So the accountability for execution for implementation for deliververy is clear.

00:10:46.000 --> 00:10:50.000 Now let me walk you through just a few examples under each of the 5 goals, and Tom.

00:10:50.000 --> 00:10:53.000 In our conversation. We can get into the details if you'd like.

00:10:53.000 --> 00:11:03.000 Under the first goal. Earlier intense years to ensure awareness and early warning of pandemic and biological threats.

00:11:03.000 --> 00:11:24.000 Strategy specifically aims to increase investment in wastewater surveillance in genomic sequencing in the advent of modeling and data forecasting through our center for outbreak center for forecasting outbreaks, and analytics

00:11:24.000 --> 00:11:29.000 Thefa, all with the goal of more quickly detecting threats.

00:11:29.000 --> 00:11:34.000 Earlier, and ensuring that we're then able to respond to them.

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The second goal is to prevent, and here the intent is to prevent epidemics and biological incidents before they happen, whether they're naturally occurring, accidental or deliberate couple of go a couple of actions there to highlight number one doing something laboratory biosafety the plan

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Prioritizes, working with domestic and international partners to prevent laboratory accidents by strengthening bio safety, lab capacity, and reinforce the norms of responsible conduct for biological research, a second area is on the deliberate side we want to prevent deliberate threats

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So there are actions focused on deterring and detecting the use of biological weapons, plan prioritizes working with foreign partners to prevent the use and respond to decisively if biological weapons are deployed it also calls for strengthening international norms against biological weapons, I

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Mentioned earlier, including through the strengthening of the Biological Weapons Convention that helps Foster greater transparency and compliance for nonproliferation amongst all nationstates of course we have to also to prevent we have to work to ensure we're supporting other

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Countries not have all the resources to stop, prevent, detect, and respond to infectious disease threats at their source.

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So the plan includes support for at least 50 countries, strengthen their health security by expanding our global health security agenda efforts to at least 50 countries directly and then partnering with other nations to help another 50 countries for a total of 100 having further support than they have today, and we're

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Seeing that again in the context of the Ebola outbreak that's ongoing in Uganda.

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Third goal is to better prepare here. The intent is to prepare for outbreaks and biological incidents before they happen and also, to ensure that we're mitigating the effects once they happen last year the administration.

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Released the American pandemic preparedness, plan, that's a strategy that lays out some ambitious, scientific, technological brethrens.

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The timelines that are can be made possible, such as will require extensive resources, and over the next 5 to 10 years this national Bio defense strategy and implementation plan embraces

those goals that were set out in the American pandemic preparedness plan and leverages our policy processes through

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The National Security Council, to ensure. We actually execute them, and just as a reminder those key preparedness goals, number one enable testing within 12 h of a new biological incidence search testing to tens of thousands passage and agnostic diagnostic testing within a week and develop

00:14:27.000 --> 00:14:32.000 Pathogen specific testing within a month's time within 30 days.

#### 00:14:32.000 --> 00:14:40.000

Another is to develop new vaccines within 100 days the manufacturer, sufficient vaccine for the population of the Us.

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Within 130 days and to ensure working with international partners, we develop sufficient vaccine supply for high-risk global population within 200 days and any all of us who've lived through Covid, and have been vaccinated whether it's here or help get vaccines

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Around the world in the United States, and some donate over 650 million vaccines directly know how critical it is to get vaccine faster and more equitably distributed distributed more quickly the other area of course in paradise is to accelerate the theraputic development

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For therapies, for novel pathogens. So here the plan puts out and reinforces the goal of ensuring drugs are repurposed within 90 days of a new pathogen and develop novel therapeutics within a 180 days again you can see the theme, of speed being

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Critical throughout this, of course, preparedness. And again, this is perhaps the media's part of the plan.

00:15:40.000 --> 00:15:44.000 Tom and colleague isn't just about scientific breakthrough.

00:15:44.000 --> 00:15:45.000 It's not just about news stuff. It's about investing in staff and people as well.

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The Covid pandemic has laid bare the what we've known for a long time is that there's been decades of under investment in the people that deliver public health that deliver veterinary health and liver plant health at every level especially at the state local levels and

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that's why this plan calls for the recruitment training and sustainment of a robust permanent cadre of essential critical health and infrastructure workers.

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And we're speaking about epidemiologists, veterinarians, but also community health workers and public health nurses in all 50 states.

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The fourth goal, Tom, and I'll wind up here by talking also about the National, and then talk about the National Security memorandum 15 is is to rapidly respond when efforts occur.

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Epidemics, and biological incidents often require a coordinated whole of government responsibility to be quick if we're to be equitable.

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And this plan directs the interagency to maintain the capabilities, to surge a whole of government response within 7 days, as well as ensuring activation of an integrated federal research agenda and clinical trials and infrastructure within 14 days lastly we want to ensure we're

00:17:07.000 --> 00:17:12.000 recovering, intent here is to ensure that we restore the community.

00:17:12.000 --> 00:17:20.000 The economy environment after a biological incident, and there are actions in the plan towards that goal as well.

00:17:20.000 --> 00:17:21.000 Now I'll end by with a couple of points on the Nsm.

00:17:21.000 --> 00:17:31.000 15, because I think they are quite deliberately trying to respond to Congressional requirements.

00:17:31.000 --> 00:17:36.000 And and requests that have been made over over the last several years.

00:17:36.000 --> 00:17:42.000 As I said, in addition to the National Bio defense, strategy and implementation plan.

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The President released and signed a Nsm. 15 national Security memo 15, and that essentially orders the departments and agencies to do a number of things again that Congress has been asking for number one the Nsm.

00:17:59.000 --> 00:18:03.000 15, direct agencies to prioritize bio defense in their budget.

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It prioritized, it. Directs Omb, the office of management and budget to annually assess whether the resources efficient to implement the strategy and it, creates a governance structure and quarterly tracking process for the national security council through our directorate here and in support of Jake

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Sullivan, the National Security Advisor, and the President to monitor progress towards actually implementing the plan, and it places the national security advisor in charge of coordinating the Federal Bio defense efforts this is all in response to uhndaa, actions including one in

00:18:45.000 --> 00:18:53.000 In 2,000 fy 21, which asked for clear responsibilities in an implementation plan.

00:18:53.000 --> 00:18:54.000 It also responds to Gao 21, 5, 1, 3.

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We recommended that the executive branch have exercises that are done, and those appointment of you reports are completed and submitted from those preparedness exercises, and so in Nsm.

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15 the President has tasked an annual principles, level bio preparedness, exercise, and submission of those after action of reports to the Nsc.

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And a whole of Government reassessment of the Bio defense priorities every 3 years the Ndaa in years past, has also direct asked for the Intelligence community to provide an annual bio threat assessment this nsm 15 actually provides that tasking from the President to

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The IC. Itself. So we have had. I think, this result from many years of Congress's proactive stance come on, bio defense as we look, ahead.

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I think we're going to need that partnership to be even more robust.

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We, especially when it comes to funding and data authorities, and I'll put those 2 as areas where I think there's opportunity for Congress to engage with with the White House and the Administration even more deeply number one on budget we're already using Baseline budgets to implement key

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Actions in this strategy, but to truly hit some of the transformational targets, like some of the vaccine testing and treatment targets I mentioned earlier.

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We're going to need additional financing. The Administration put forward an 88.2 billion dollar request, in mandatory funding over 5 years that's part of the President's fy 23 budget request.

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In March that is aligned with key elements of this strategy, and you know, happy to talk more about that.

00:20:43.000 --> 00:20:52.000 That's sounds like a big ticket item 17 billion dollars a year.

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But if you put it in perspective, are essentially presenting an opportunity with a clear plan, clear results being able to be tracked for billions of dollars to be invested.

00:21:04.000 --> 00:21:14.000 Now to save trillions of dollars in the future and and encounter amount of human lives both American and around the world.

00:21:14.000 --> 00:21:17.000 The other area where I think we could have deeper collaboration.

00:21:17.000 --> 00:21:18.000 Tom, with Congress is around in enhancing the authorities needed to implement the plan.

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One critical one is around data authorities. We Hhs, as you know, currently lacks the authority to require public health data reporting from State and local entities and so when it comes to Covid or Monkey Pox or just taking the case of ebola, getting data on on arriving passengers

00:21:46.000 --> 00:21:49.000 from Uganda, who may need to be monitored for 21 days of symptoms we still don't have the authority to be able to require that, and that's going to be critical because without data.

00:21:49.000 --> 00:22:00.000 We we fly blind in in responding to biological threats, including outbreaks.

00:22:00.000 --> 00:22:01.000 So I'll end where I started, Tom, and turn back to you.

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Look, this is ultimately about better protecting our families, better protecting our country.

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Better protecting our world. I think people will look back on his history in this moment after the worst pandemic in over a century, and ask whether leaders acted we are entering an age?

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Of pandemics, but we also have the technological capability.

00:22:23.000 --> 00:22:27.000 We have the capacity. We have the will, and we have the leadership to be able to transform the pandemic threat and potentially end the end it as we know it.

00:22:27.000 --> 00:22:36.000 I'll stop there, Tom, and and turn to you

00:22:36.000 --> 00:22:41.000 Well, then, you so much, Raj, for giving us that tour of strategy.

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So many important issues to consider and this will be a great chance to talk through them in the time that we have a little further in this discussion I'm gonna invite audience questions I'm just gonna start with a couple of questions here and then We'll open it up to the to the larger audience before we get to

00:22:57.000 --> 00:22:59.000 the strategy. It would just be great to hear a little bit about more a moment or 2 about your background.

00:22:59.000 --> 00:23:00.000 And how did you get into this field, Raja helps us.

00:23:00.000 --> 00:23:13.000 Understand your perspective. How'd you get to this field? Tell us about the work you were doing prior to this

00:23:13.000 --> 00:23:17.000 I I part of my connection with Tom comes from where I grew up.

00:23:17.000 --> 00:23:21.000 I came to America over 30 years ago, after my family fled.

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Liberia Civil War the war had nearly crushed my dreams, but thanks to the educational opportunities in our great nation, here I was able to become a doctor and an epidemiologist.

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And before joining government I had the privilege of of for years, not only working as a professor at Harvard, and working on policy with the World Health organization on pandemic preparedness and response including their independent panel that evaluated the global response to covid but perhaps most

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Importantly, I had the privilege of caring for patients for years for families and their communities that were affected by infectious diseases, and that work took me Tom on home

visits with community health workers responding to outbreaks of ebola in the forest of West Africa but

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Also as recently as last year on mobile bands with heroic nurses delivering COVID-19 vaccines on the street corners of neighborhoods near Boston.

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So I think what I've learned, Tom, from all of that especially working on the front lines is that we're not defined by the pendulum or biological threat.

00:24:25.000 --> 00:24:35.000 We're defined by how we respond to and how well we respond depends on how well we need prepare

00:24:35.000 --> 00:24:49.000 Right well, and any any more insights that you might offer just from your experience with the Ebola response in West Africa, you were in the front lines.

00:24:49.000 --> 00:24:50.000 Yeah.

00:24:50.000 --> 00:24:53.000 It sounds like you did really community-based work, high-level work, anything else you take from a bit of informed strategy

00:24:53.000 --> 00:24:56.000 Yeah, you know, I think I think specifically a a few things.

00:24:56.000 --> 00:25:06.000 One speed, and you hear that is key. Time is lives in an emergency, and that you can see.

00:25:06.000 --> 00:25:09.000 I think it's not something we just learned in Ebola.

00:25:09.000 --> 00:25:13.000 The faster we would have had a response there, in 2,014 less lives would have been lost.

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It's also true here with Covid having a Covid vaccine available in in the shortest time that has been ever been proven possible during this pandemic has saved numerous lives, but but also getting equity is vital the need to ensure that we're

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Getting vaccines, test, treatment, good public health information about masks and how to prevent and protect yourself has been vital, and you know, just last year the Commonwealth report showed that the us vaccination program alone saved 2.3 million American lives you know ensuring that that is reaching

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All people is vital. The last I would say, is your last point about being hyper local meeting, people where they are community-based response.

00:26:04.000 --> 00:26:15.000 You know, trust is a really important factor. When crises happen and we have to enlist.

00:26:15.000 --> 00:26:16.000 We have to engage. We have to employ in the case of Uganda right now, for instance, the United States is responding.

00:26:16.000 --> 00:26:29.000 We're proud that we're helping the Ugandan government pay community health workers who are going toward a door to do the contact tracing.

00:26:29.000 --> 00:26:41.000 That is critical, engaging people who are the most affected as agents in the response, not just objects, in other words, people that are there to receive test treatments, vaccines.

00:26:41.000 --> 00:26:47.000 They have to be part of the response. I think to me those are the 3 things: speed, equity, and community-based responses are vital

00:26:47.000 --> 00:26:53.000 Great. Well, so let's now get back to the strategy, and you've given us a lot to think about in your opening remarks.

00:26:53.000 --> 00:26:55.000 I guess kind of you did begin to talk about this, but maybe it's just worth kind of underscoring or punching again.

00:26:55.000 --> 00:27:02.000 Some people have said, Why do we need a new strategy?

00:27:02.000 --> 00:27:07.000 We had a strategy. And what problem does this strategy solve for us?

00:27:07.000 --> 00:27:10.000 Given all the work that's already going on. Can you?

00:27:10.000 --> 00:27:14.000 Just kind of a quick response to that

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Yeah, you know. I I think it's it comes back to the perhaps cliche point that that strategies that sit on shells collect dust, and this strategy is responsive to a critical need so I mean what I mean to say by saying that is that you know we're not the strategies.

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Are just documents unless they're actually executed. And here what we're trying to do, building on the path strategies again.

00:27:37.000 --> 00:27:41.000 The goals are quite consistent with the 2,018 strategy.

00:27:41.000 --> 00:27:45.000 It is to actually put some teeth behind the bold targets.

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The actions that are needed, that the timelines as well, that are required.

00:27:51.000 --> 00:27:59.000 I mentioned several earlier, so one is plan. The second is having governance how we're organized to execute that plan.

00:27:59.000 --> 00:28:09.000 So each of the agencies for the first time have put on paper which of these actions they are the lead for, and which are support agencies.

00:28:09.000 --> 00:28:17.000 The third, I would say, is the organization of the execution itself, and the coordination of the body defense enterprise.

00:28:17.000 --> 00:28:35.000 And I mentioned earlier the Nsm. 15, which really moves coordination of biodivers recognizing that it's almost always an interagency effort to the White House under the National security Advisor and through the National security Council That's not to dismiss in any way the roles of departments and agencies

00:28:35.000 --> 00:28:40.000 Which will continue through their own equities and authorities to deliver on this mission.

00:28:40.000 --> 00:28:41.000 I mentioned how each is committed to play critical roles.

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So White House is uniquely suited in position to ensure each of those departments and agencies are playing to their strengths and helping ensure that we're getting the most value out of out of the collaboration between agencies and departments so that's what's different I would say.

00:28:59.000 --> 00:29:01.000 In a nutshell

00:29:01.000 --> 00:29:07.000 Got it. So it talked a little bit about Budget a a moment ago. 00:29:07.000 --> 00:29:16.000

Will will this strategy be? What to what extent is the strategy possible to implement without new budget?

00:29:16.000 --> 00:29:18.000 There's already activity going on in the agencies.

00:29:18.000 --> 00:29:25.000 What can you do? What can't you do? Just maybe say more about the funding that you need

00:29:25.000 --> 00:29:42.000

Sure. Well, a couple of things one. The administration is already implementing the actions and the strategy under baseline budgets somewhere in the order of billions of dollars annually. You can look at each of the deployments they're over 20 they're involved in how they've been

00:29:42.000 --> 00:29:45.000 Spending money, and how they are, Will requested to spend money in the fy 23.

00:29:45.000 --> 00:29:52.000 I'll give you a couple examples, you know, on the global side the Us.

00:29:52.000 --> 00:30:04.000

Under the President and Vice President's leadership, pushed very hard and helped establish a pandemic fund, which was, you know, formally launched this past weekend at the G. 20.

00:30:04.000 --> 00:30:05.000 It's at the World Bank we have contributed 450 million dollars to that.

00:30:05.000 --> 00:30:17.000 It's to help other countries stop infectious as these threats as their sources, our 450 million dollars has been leveraged almost threex.

00:30:17.000 --> 00:30:25.000 At this point another 1 billion dollars, because of the Us's leadership has been put in by other countries for about a 1 billion and a half dollars and feet funding.

00:30:25.000 --> 00:30:28.000 Another example is the center for forecasting and outbreak analytics.

00:30:28.000 --> 00:30:45.000

We use some of the funding from the American rescue plan to help stand, that up, and that helped us during the Amicon waves to ensure we had rapid modeling about how that and analytics on how that would spread so that our decision makers could make the most optimal decisions at the

00:30:45.000 --> 00:30:46.000 Time. Those are just a couple of examples, but but that's the baseline. 00:30:46.000 --> 00:31:08.000

If if we want to end the pandemic threat, as we know it, we wanna transform the biological threat, whether it's naturally occurring, accidental or deliberate, we need transformative, funding in this moment that and and to meet this moment the President has put a historic

00:31:08.000 --> 00:31:17.000 Additional request, 4, 88 billion dollars over the course of 5 years that is largely 82 billion dollars of that for Hhs.

00:31:17.000 --> 00:31:25.000 About 40 billion dollars of that being requested over 5 years for Asper for the administration for strategic preparedness and response.

00:31:25.000 --> 00:31:32.000 About 28 billion dollars For Cdc. About 12 billion dollars for Nih and a few 1 billion dollars for the FDA.

00:31:32.000 --> 00:31:40.000 All to help hit those goals of a vaccine in a 100 days, testing within.

# 00:31:40.000 --> 00:32:01.000

Agnostic, testing, pathogen, agnostic testing within hours, specific test passage and specific testing within a month, to have treatments for all 26 viral families, those families of viruses from which we could have pandemic potential pathogens and every day, we shave every week, we

#### 00:32:01.000 --> 00:32:24.000

Shave every month we shave to get closer to those targets will require this kind of investment and, as I said earlier, while the request is for billions, of dollars, the value is economically trillions of dollars being saved and in valuably incalculably millions of lives, both here and around

00:32:24.000 --> 00:32:29.000 The world being protected in a future pandemic, so the roi on this.

00:32:29.000 --> 00:32:36.000 It's pretty thoughtful if you care about this because it's the right thing to do.

00:32:36.000 --> 00:32:40.000 It's worth doing. If you care about this because it's a smart thing to do, and it's logical.

00:32:40.000 --> 00:32:41.000 It's worth doing. You care about national security and the safety of the country and the world.

00:32:41.000 --> 00:32:47.000 It's worth doing

# 00:32:47.000 --> 00:32:48.000

Great so so number of questions coming in about different elements of the strategy.

#### 00:32:48.000 --> 00:33:11.000

And so maybe we can drill into some of them. And one question from Riley Griffin at Bloomberg is, How does the strategy affect planning and activities around the biological weapons convention there's an upcoming review conference how is the us seeing that how is the

00:33:11.000 --> 00:33:17.000 Strategy informed that set of activities

# 00:33:17.000 --> 00:33:36.000

Thanks, Riley for that question. Well, well, first of all, we've we've put very front and center the goal to to deter and to prevent the use of biological weapons proliferation so one of the very clear things we're working on is to uphold the norms of that

# 00:33:36.000 --> 00:33:56.000

convention we have fought so February for months now false allegations, disinformation, and misinformation put out by the Russian Government that alleged the United States is supporting by biological weapons labs in Ukraine that has just been

#### 00:33:56.000 --> 00:34:20.000

non factual, it was proven, and at the article 5 consultations in Geneva several weeks ago, where nearly dozens of countries really backed the assertion, and the data that was put forward by the Ukrainians and the United States the Russians for the first

# 00:34:20.000 --> 00:34:22.000

time invoked Article 6 to call for investigatory mechanism as the UN.

# 00:34:22.000 --> 00:34:51.000

Security Council. That effort failed, because if you listen to any of the explanation explanation of vote statements by the countries that abstained and or refused to vote in favor in in in other words, voted no against or basically said the threshold, for evidence has not been met and the allegations

# 00:34:51.000 --> 00:34:57.000

are false, all of them, including the United States, also committed to strengthening the Biological Weapons convention.

#### 00:34:57.000 --> 00:35:05.000

So we have been. I think, pretty public about our commitment to strengthen the implementation support units at the Biological Weapons Convention.

#### 00:35:05.000 --> 00:35:22.000

We've also been pretty clear about our desire of having independent expert working groups to look at other ways, that the Weapons convention can be further strengthened and so that will be some of the key. Things that we'll be taking into account. As we go into this review content. 00:35:22.000 --> 00:35:29.000

Great, very helpful a number of questions that relate to the interaction between government and the private.

 $00:35:29.000 \rightarrow 00:35:36.000$ Sector around medical countermeasure, development, and I think in general, the theme of the questions is, How Does the Us.

00:35:36.000 --> 00:35:42.000 Government, intend to work with the private sector to try and accelerate the development of medical countermeasures?

00:35:42.000 --> 00:35:46.000 Are there things that we're looking forward to doing that?

00:35:46.000 --> 00:35:52.000 That the strategy calls out or the implementation plan anticipates

00:35:52.000 --> 00:36:15.000

I think one is shifting from thinking of countermeasured against individual viruses, and instead thinking about family of viruses, there are 26 families of viruses that are known in fact humans many of which we're far less prepared, for than even as prepared as or now for coronaviruses

00:36:15.000 --> 00:36:20.000 The, to to adequately prepare time for the full range of threats.

00:36:20.000 --> 00:36:26.000 As I mentioned earlier, the plan lays out series of moonshot efforts building on the American pandemic Preparedness plan vision from last year, and all of that.

00:36:26.000 --> 00:36:33.000 It really will require engagement with the private sector, and we want to make better use of the financial tools.

00:36:33.000 --> 00:36:58.000 The policy, tools and the partnership tools with the private sector to help reach those goals of of hitting vaccines in 100 days diagnostics within 12 h of an outbreak especially passage and agnostic ones, I should say and ensuring that we have therapies that can

00:36:58.000 --> 00:37:04.000 Be repurposed from existing drugs with the ninetys of developing novel therapies within 180 days.

00:37:04.000 --> 00:37:09.000 So all that will require collaboration. The other thing is is by putting forward.

00:37:09.000 --> 00:37:15.000 Essentially what is a 5 year plan and a 5 year budget request.

#### 00:37:15.000 --> 00:37:44.000

Were signaling our understanding that some of these research and development or manufacturing capabilities, that the private sector will need to have is done at risk, and having some assurance that the public sector planning to spend in certain priorities may help ceos better calibrate that risk and us as a public

# 00:37:44.000 --> 00:37:51.000

Sector better leverage their private resources to be able to deliver on these goals.

# 00:37:51.000 --> 00:38:08.000

And again, that's why that funding additional funding that has been put forward as well as a 5 year plan is is something I think, that that is intentional, ensuring that we're able to leverage our private public partnerships to a more greater, extent

00:38:08.000 --> 00:38:15.000 Great, so let me turn to another part of the strategy which is the work that is envisioned around early to detection and surveillance.

00:38:15.000 --> 00:38:23.000 You've talked about some of the new initiatives of the Administration around the center for forecasting analytics.

00:38:23.000 --> 00:38:33.000 What are some of the things that are envisioned around the fields of detection and surveillance that the strategy and the plan can drive forward

00:38:33.000 --> 00:38:43.000 Yeah. So you know, getting the first line of defense, of course, is is early warning, and and that's why it's the first goal in the plan, you know.

00:38:43.000 --> 00:38:44.000 Couple of things. I I think critical. The early warning is an interoperable disease.

00:38:44.000 --> 00:38:53.000 Surveillance system. And so the strategy sets out to prioritize and build out that kind of surveillance system.

00:38:53.000 --> 00:38:58.000 You know it's it's it's working to integrate.

00:38:58.000 --> 00:39:08.000 Wastewater surveillance syndromeic surveillance, you know, make surveillance as well as the ability to do.

00:39:08.000 --> 00:39:15.000 You know, data reporting. That's more automated between hospitals, clinics.

# 00:39:15.000 --> 00:39:22.000

State local, and Federal departments. We can use the data that we're getting in a more effective and efficient way.

# 00:39:22.000 --> 00:39:32.000

One of the draft. Examples of this Tom is is the work the administration has has already done to launch the new center for forecasting and outbreak analytics.

# 00:39:32.000 --> 00:39:51.000

The Cfa. I mentioned earlier the goal of that center is to enable rapid, effective decision making to improve outbreak response, using data, modeling and analytics and and again, that group is really critical when amicron was first detected went immediately to work To ensure.

00:39:51.000 --> 00:39:58.000 That we understood how quickly Umicon might be able to spread many hospitalizations.

# 00:39:58.000 --> 00:40:17.000

We may have, and therefore help inform the public health measures and the delivery of countermeasures, as well as public health, guidance, help avert as many of those hospitalizations and debts from that wave as possible so that those are the kinds of things that are we're

00:40:17.000 --> 00:40:20.000 Focused on. We're also conscious at the environmental surveillance level.

00:40:20.000 --> 00:40:24.000

I mentioned wastewater surveillance. We'll need to integrate our surveillance in a multi-sectoral way.

# 00:40:24.000 --> 00:40:46.000

Wastewater has become critical in detecting trains of polio in detecting Covid we think it will continue to be a new technology that needs to be built out as well and one of the commitments that's made in the plan Tom in case folks have ideas and perspectives they want to share with

00:40:46.000 --> 00:40:51.000 Us is, there's a commitment to develop an early warning joint capabilities.

00:40:51.000 --> 00:41:00.000

Plan, in other words, a joint plan across the interagency that actually clarifies in detail how we reach a more transformed early warning system.

00:41:00.000 --> 00:41:11.000

And and there, too, there's work that will be done, and engagements will want to do with the public, and with those outside of government to help us figure out.

00:41:11.000 --> 00:41:18.000 Get a strong capabilities plan as possible on early morning 00:41:18.000 --> 00:41:21.000 Well, that's great to know that's coming, and we will look out for that.

00:41:21.000 --> 00:41:33.000 Another line of questions relates to the work that might go on around personal protective equipment masks.

00:41:33.000 --> 00:41:45.000 What is what is the strategy and vision there around improving access to Ppe developing next Gen. Ppe

00:41:45.000 --> 00:41:50.000 Yeah, you know, if you look at 3.3 in the plan.

00:41:50.000 --> 00:41:54.000 There are a few key things there, the the the action in the target is really for us to have a resilient and scalable.

00:41:54.000 --> 00:42:08.000 Supply chain of personal protective equipment. Critically, the the a couple of things, one on Ppe capacity.

00:42:08.000 --> 00:42:27.000

The plan calls for us to maintain a continuously improving Federal stockpile of ppe systems that is consistent also with the implementation of executive order 14 year 1 7 from February, 21 essentially a couple things we're looking for there 1 1

00:42:27.000 --> 00:42:31.000 of be able to provide a domestic minimum of 90 days.

### 00:42:31.000 --> 00:42:49.000

Surge capability for Ppe. Second, we want to make sure we can accommodate commercial distribution channels as well as be able to replenish federal State and local ppe stockpiles and and we also, want to ensure there's a steady State market supply and that will

#### 00:42:49.000 --> 00:43:10.000

you also have some manufacturing surge capacity to keep up with with the peak that will be needed at Ppe consumption, and then also of course, we need to make sure that we're contributing and updating those analyses as we go the the other area, you mentioned is

00:43:10.000 --> 00:43:15.000

around. Let me say one other point about the supply chain on Ppe.

00:43:15.000 --> 00:43:22.000

We want to make sure we're also diversifying our supply chain for Ppe through to be able to better safeguard them.

00:43:22.000 --> 00:43:42.000

And it's a lesson from Covid and other at the but we want to ensure we're leveraging incentives, regulation, and other tools to reduce dependence on a single region source or product when and and here course, the leads are usda and hhs and so I would I would point

00:43:42.000 --> 00:43:47.000 you to those portions of the plan. There's several innovations that are you know.

# 00:43:47.000 --> 00:44:07.000

We're looking at, including the increased adoption of reusable reusable respirators to increase cost effectiveness, ensuring that we have a number of making sure we be fit for various different types of potentially and individuals including pediatric range so i'll refer

00:44:07.000 --> 00:44:11.000 You to the document for more details on it. But those are just a couple of examples

00:44:11.000 --> 00:44:32.000 Great number number of questions from the audience around White House, and I just in general Federal plans for public communication around biological threats around the work that's going on, and as part of that they're kind of the overall approach to misinformation and disinformation you kind of

00:44:32.000 --> 00:44:35.000 started, to talk about that a bit earlier about what's been happening in Ukraine.

00:44:35.000 --> 00:44:45.000 Yeah.

00:44:45.000 --> 00:44:54.000 Yeah, I you know I think first of all the the general approach that we want to keep taking is to explain to people what we know.

00:44:54.000 --> 00:44:59.000 Explain what we don't know, share what we're doing.

 $00:44:59.000 \rightarrow 00:45:05.000$ The gaps and what we don't know, and then give people specific things they can do to protect themselves.

00:45:05.000 --> 00:45:16.000 General approach, something that we're gonna continue. There is a there's an action here to evidence-based public health communications in the plan that's called out.

# 00:45:16.000 --> 00:45:39.000

Because you recognize it's become more and more complex to do those things in the setting of social media in the settings of Miss information and disinformation in in in the country and in around the world frankly so one of the things I think what we'll, be looking to do more of is in addition

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To leveraging, with more fidelity, social, media, and public media is to meet people where they are, whether you're in a forced community in Liberia, and you're worried or you're here in a rural part of the United States, or an urban center there is a group of

00:46:04.000 --> 00:46:09.000 Trusted messengers that are in a community. They may be church leaders.

00:46:09.000 --> 00:46:16.000 They may be the teachers. They may be community organizers.

00:46:16.000 --> 00:46:21.000 They may be community health workers that are already. They may be barbers.

00:46:21.000 --> 00:46:22.000 In in the case of Covid we know that we've set a equity summit.

00:46:22.000 --> 00:46:28.000

Yesterday here at the White House, and wonderful program in Maryland that was scaled during the Covid response.

00:46:28.000 --> 00:46:42.000 You may remember that basically trained and certified barbers to help communicate.

00:46:42.000 --> 00:46:53.000 Why vaccinations for Covid were critical, and then actually help deliver shots in barber shops and that was scaled with the National Association.

00:46:53.000 --> 00:47:13.000

With NATO and and the Covid Response team here across several parts of the country central message is enlist to engage to employ those who may be the most

00:47:13.000 --> 00:47:32.000

Martialized that may have the least access that may even be skeptical about public health interventions as part of the response and I've seen that kind of community-based response making people part of the public health team really be effective in many places it's not a panacea.

00:47:32.000 --> 00:47:33.000 But it's something that we can certainly do more of them that will make a difference

00:47:33.000 --> 00:47:38.000 But any other things that you can share about what the Administration is doing on public information, misinformation great.

00:47:38.000 --> 00:47:44.000 Let me turn to to the the efforts underway.

# 00:47:44.000 --> 00:48:10.000

Now strategy talks about them, and they're all, and I think, in train around changes to dual use science governance around the the policy that the administration's working on related to potential pandemic pathogens other dual use concerns any any thoughts about that on strategy and implementation plan around that

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Absolutely. The strategy is pretty clear. Here directs the nse and the the National Security Council, and the Office of signs and technology. Policy.

# 00:48:19.000 --> 00:48:22.000

Here the executive office of the President, our our sister game here to coordinate an interagency review of us.

# 00:48:22.000 --> 00:48:44.000

Policy of us guidance and practices to improve labs, biosafety, and bio security, and and also strengthen responsible conduct for biological research, and give you a couple of points here to help flesh that out a bit as part of this effort we're reevaluating current policies

# 00:48:44.000 --> 00:48:58.000

Which are focused on dual use research of concerns to identify and address any gaps in what policies cover, and how they're implemented to more effectively reduce the risks of life sciences research while ensuring of course that scientific advancement.

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And the benefit that comes from life, sciences. Research are maintained to inform that review our colleagues at office of science and technology policy is and our colleagues at the Department of health and human services have charged the us national science, Advisory Board for Bio Security the Federal Advisory

# 00:49:22.000 --> 00:49:30.000

Committee to provide recommendations for how the Us. Government could strengthen policy governing dual use life sciences. Research.

#### 00:49:30.000 --> 00:49:51.000

We're waiting that boards final recommendations, and we're also concurrently reviewing and revising our existing guidance on DNA synthesis, Tom a DNA synthesis screening I should say to address existing gas at have developed a synthetic biology

#### 00:49:51.000 --> 00:50:09.000

That has advanced over the last several years. I was myself in the lab, working on some of these types of research more than 2 decades ago, and there's just so much that has changed as many of us know so it's important to promote best practices we believe among DNA synthesis

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Providers from the types of sequences that are to be screened, as well as how to address any concerns with the end.

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Users of those DNA sequences. And so currently the guidance is voluntary, and I think we'd welcome discussions with our Congressional colleagues on how to strengthen and incentivize these DNA synthesis DNA synthesis screening practices to ensure they're implemented

00:50:34.000 --> 00:50:39.000 across industry, I think I'll just say one last point on on research oversight.

# 00:50:39.000 --> 00:50:44.000

There's a number of efforts to strengthen research oversight, Tom, as you know in the Us.

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That are underway. The Us. Government is also working to promote the advancement of bio safety and bio security practices and innovation as underlined really outlined within the national bi defense strategy with the goal of trying to get a sense of how we can have evidence based methods to modernize

# 00:51:04.000 --> 00:51:21.000

Those biosafety practices and ensure we're keeping pace with the advanced biotechnology that's expanding within the biomanufacturing sector and in fact the President in his bio economy executive order highlighted that as a set of actions that need to be taken

#### 00:51:21.000 --> 00:51:33.000

Thanks, for thanks for reviewing all of what's going on on that a couple of questions about I think the common theme is around public health infrastructure.

#### 00:51:33.000 --> 00:51:40.000

And how do we build that out in the years ahead, based on what we've learned around Covid, Monkey, Pox!

#### 00:51:40.000 --> 00:51:49.000

What kind of things are going to be happening to try and strengthen local public health, state, public health, infrastructure.

00:51:49.000 --> 00:51:54.000 Yeah. Well, under 3.1 in the plan, the just domestic health capacity.

00:51:54.000 --> 00:52:02.000

They're they're 2 things to perhaps mention. One is at the operational level.

# 00:52:02.000 --> 00:52:21.000

There's we want to make a commitment to both large population centers as well as rural, and from tier jurisdictions to help ensure that their operational readiness and preparedness for responding to an epidemic a pandemic and another a biological incident

00:52:21.000 --> 00:52:29.000

Is as strong as possible, so enhancing that support Cdc is playing the lead on that effort, and that action is critical.

00:52:29.000 --> 00:52:32.000 That's the the stuff. The operational pieces ensuring.

00:52:32.000 --> 00:52:45.000

You have the right support for data systems and additional support in terms of funding as well as the policy, support, and technical support that's needed.

00:52:45.000 --> 00:53:01.000

The other area is the people to do the job. We know how under supported our State local health Department colleagues are for years and years I worked in the Alaska.

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State Native Health service over about 20 years ago, and saw there that even prior to our recent epidemics, there was a need for more public health nurses.

00:53:13.000 --> 00:53:29.000

The need for more veterinarians. The need for more state and local epidemiologists, the need for, as they have in the state of Alaska community health workers that are better trained equipped and supported so there is a commitment here to work with all 50 states to strengthen

00:53:29.000 --> 00:53:41.000

The critical essential health workforce. Some of those will be seeing what works and trying to scale that some of it will be working with our state and local partners to develop new approaches.

00:53:41.000 --> 00:53:45.000 And of course again here too, Congress has a key role to play.

00:53:45.000 --> 00:53:46.000 Financing is going to be vital to ensure.

00:53:46.000 --> 00:53:54.000 We have jobs that are created in the health sector and sustained.

00:53:54.000 --> 00:54:01.000 So many jobs have been produced in the local health sector State local through Covid.

00:54:01.000 --> 00:54:12.000

Again. Thanks to the partnership between the Administration Congress on the American rescue plan ensuring that that is kept going, is going to be vital, and that's why we've insured that is Central to our nation's preparedness not only critical in times.

00:54:12.000 --> 00:54:15.000 Of response. 00:54:15.000 --> 00:54:16.000 So let me ask you. We're getting towards the end here, just a question about you.

00:54:16.000 --> 00:54:34.000

The office that you direct a number of bills I've been providing that would create some form of New White House office related to pandemics or one health, and obviously there is a lot already happening in the Nsc.

00:54:34.000 --> 00:54:41.000 Related to response efforts led by your team, and as well as there are things going on in Ostp.

00:54:41.000 --> 00:54:48.000 Can you tell us about how your office is organized? Its mission and work just real?

00:54:48.000 --> 00:54:49.000 Sure.

00:54:49.000 --> 00:54:51.000 Briefly, just so. People are familiar with that

00:54:51.000 --> 00:54:54.000 Yeah, well, I and I don't want to get in any specific way in on any specific proposals in in this venue from the hill.

00:54:54.000 --> 00:54:57.000 Yeah.

00:54:57.000 --> 00:55:02.000 But let me let me exactly. Just explain a little bit about what our office does.

00:55:02.000 --> 00:55:07.000 First of all the office was stood up during the Obama administration under my predecessor, Dr.

00:55:07.000 --> 00:55:21.000 Beth Cameron, who, many of you will know it was consolidated during the Trump administration, and then revitalized on the first day of the current administration, under President Biden's administration, through Executive order 22 8 7 which again with the help of Dr.

00:55:21.000 --> 00:55:27.000 Cameron essentially became the White House's office for pandemic preparedness.

00:55:27.000 --> 00:55:42.000

It's called the Global Health Security and Bio Defense Directorate in the National Security Council, but its function is pandemic preparedness and coordinating the Federal Bio Defense enterprise and support of our National security advisor as well as our homeland security at and and the President and so 00:55:42.000 --> 00:55:48.000

Instrumental to the you know our our office, for instance, helped coordinate the 20 Federal agencies, led the coordination of the 20 Federal agencies to develop the plan.

00:55:48.000 --> 00:55:52.000 The strategy and to support the President undeveloping this Nsm.

00:55:52.000 --> 00:56:01.000 15 that is there to help organize, govern, and implement it so.

00:56:01.000 --> 00:56:06.000 So you know the reason. I think the office has been effective.

00:56:06.000 --> 00:56:25.000

Is because we're able to rely on the mechanisms and tools that are uniquely positioned within the National Security Council that includes the ability to have work closely with intelligence community on assessing deliberate or threats or what the threat may have come from the attribution whether

00:56:25.000 --> 00:56:26.000 It's naturally occurring, accidental or deliberate.

00:56:26.000 --> 00:56:34.000 It helps us work with our foreign internationally focused agencies and departments.

00:56:34.000 --> 00:56:50.000 As we are right now in the case of the Ebola outbreak in Uganda, the support that Ugandan Government, but it also helps us work in an integrated fashion with our domestic facing agencies like health and human services which is also doing tremendous

00:56:50.000 --> 00:56:55.000 work, to ensure. We are standing up. Domestic preparedness to prevent and prepare for any cases of Ebola.

00:56:55.000 --> 00:57:04.000 Here. Right? These are transnational challenges as our national security advisor and president have put forward as its documented in the National Security Strategy.

00:57:04.000 --> 00:57:22.000 It is a national security concern, and that's why it's it's at the National Security Council, because we're able to convene over 75 years of experience at the Nsc of Convening senior agency officials from across the Federal government to tackle overarching

00:57:22.000 --> 00:57:29.000

Priorities, set goals resolve, interagency, conflict, and make sure again, each is playing to their full value.

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Proposition. That's exactly the kind of thing you need when you're playing defense and offense against pandemics and other biological threats.

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So I think that is a very good note to end on that kind of summary of of the work going on in your office, and the Nsa.

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And we're gonna have to leave it there because we're at the end of our time, and I just wanna say Thank you so much to you, Raj.

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And your team really appreciate you joining us for this hour, and we all wish you and the team the very best as you work through the strategy and bring it in action and I also want to thank all of you who joined us for this hour anything you want to see anything else rush sorry to cut you off

# 00:58:10.000 --> 00:58:27.000

No, I just wanna say, thank you. Just you know this is a whole of government plan, but it's also a whole of society effort and so I hope we'll continue to hear from many of you not only colleagues on the Hill, but others that are outside of government who feel like they have a role to

00:58:27.000 --> 00:58:28.000 play and trying to help end the pandemic threat as we know it.

00:58:28.000 --> 00:58:35.000

So we in the bylaw threat so look forward to hearing from you, and and working with you to help turn this strategy into action

00:58:35.000 --> 00:58:39.000 Well, I have no doubt you will continue to hear from many.

00:58:39.000 --> 00:58:46.000

There were many questions we could not get to, so a lot of energy around the work that you're doing, and a lot of ideas, an important good questions.

00:58:46.000 --> 00:58:57.000

And so I want to thank all of you who participated, who are in the audience who are sending in questions thank you for joining us and for listening to this dialogue, and the capital L.

00:58:57.000 --> 00:59:00.000 Steering committee will return in February, for our next session, and we hope to see all of you.

00:59:00.000 --> 00:59:08.000 Then we hope you all